Information Processing: Contracts versus Communication

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Contracts versus communication

- A principal expects to receive private information
- The principal relies on an agent acting on that information
- Ideally, complete control in advance: actions pre-specified for all contingencies
- Difficult to exercise this degree of control
- Role for non-binding ad hoc communication (cheap talk)

Questions:

When to commit (to instructions) and when to communicate? How do contract and cheap talk interact?

Timeline of the game

Stage 1: Principal writes contract

- Codifes language that makes conditions (sets of states) and actions (instructions) verifiable to third parties
- Commits principal to provide instructions (not state)
- Commits agent to follow instructions
- Incompleteness: effort to make conditions verifiable
 - Finitely many instructions and potential gaps

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Stage 2: State realizes and is privately observed by principal

Stage 3: Principal communicates with agent:

- Sends instruction (contract)
- Sends cheap talk recommendation (gap)

Stage 4: Agent takes action

- Follows instruction (contract)
- Chooses action (gap)

Results

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Timeline of the game



Results

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Timeline of the game



Stage 5: States in the contract become verifiable

- Contract establishes language that makes states in the contract verifiable
- Informal communication cannot be verified

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Take-aways

Tradeoff: ex ante commitment versus ex post discretion

General preferences:

- Small disagreement: communication dominates
- Many clauses: contracting dominates

Uniform-quadratic:

- Contracts relax incentive constraints in communication
- Benefits from contract
 - direct: shifts control to principal
 - indirect: more actions in communication more equalized communication intervals

Example:

- Contracts cover states with more conflict
- Contracts cover states that are more likely



- Crawford and Sobel (1982) (Cheap talk)
- Dye (1985), Battigalli & Maggi (2002) (Writing cost)
- Shavell (2006), Heller & Spiegler (2008), Schwartz & Watson (2013) (Contract interpretation)
- Aumann & Hart (2003), Krishna & Morgan (2004), Golosov, Skreta, Tsyvinski, & Wilson (2014) (Endogenous communication thresholds)

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Contracts versus Communication



- Players:
 - Sender (Principal)
 - Receiver (Agent)
- Receiver's action $y \in \mathbb{R}$
- State $heta \in [0,1]$ with $heta \sim {\sf F}$, f(heta) > 0
- Payoffs: standard concave loss functions satisfying positive mixed-partial condition
 - Sender $U^{S}(y, \theta, b)$
 - Receiver $U^{R}(y,\theta)$
 - positive sender-bias b > 0

Timing of the contract writing game G

- 1. Sender writes a contract $\ensuremath{\mathcal{C}}$
 - simple not fully detailed complete
 - gaps potentially not obligationally complete
- 2. Sender observes the state
 - contract induces action
 - gap induces communication
- 3. Communication subgame Γ^{C}
 - sender sends message
 - receiver takes action

Goal: characterize sender-optimal SPEa

Contract writing game $G(\widehat{K}, b)$

- Sender writes contract $C = \{(C_k, x_k)\}_{k=1}^K$
- Clauses $(C_k, x_k), k = 1, \ldots, K$
- Conditions are intervals in the state space, $C_k \subseteq [0, 1]$
- Instructions $x_k \in \mathbb{R}$
- $K \leq \widehat{K}$

Commitment:

If $\theta \in C_k$, action x_k implemented



Communication subgame $\Gamma^{\mathcal{C}}$

- Gap in the contract: $\mathcal{L}(\mathcal{C}) := [0,1] \setminus igcup_{k=1}^{\mathcal{K}} \mathcal{C}_k$
- Sender strategy (messages) $\sigma: \mathcal{L}(\mathcal{C}) \to \Delta(M)$
- Receiver strategy (actions) $ho: \mathcal{M}
 ightarrow \mathbb{R}$
- No commitment
- Partitional equilibria
 - critical types θ_i
 - "steps" = induced actions y_i
- Γ^0 induced by \mathcal{C}^0 is a CS game:



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Introduction Model Example Results Extensions Conclusions Example:
$$\widehat{K} = 1$$
 and $b = \frac{1}{3}$

- Uniform distribution, quadratic payoffs, constant bias
 - Sender: $U^{S}(y, \theta, b) = -(\theta + b y)^{2}$
 - Receiver: $U^{R}(y,\theta) = -(\theta y)^{2}$
- There cannot be an equilibrium with more than two steps
- We compare:

no contract, 0-step, 1-step, and 2-step optimal contracts



No contract = CS communication:



Obligationally complete contract = no communication (0-step):





Allowing for 1-step communication:



Allowing for 2-step communication:



The sender's payoffs are ordered:

no contract \prec obl. complete contract \prec 1-step \prec 2-step contract

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Example with different parameters

Increase number of clauses to $\widehat{K} = 2$, keeping $b = \frac{1}{3}$:



Increase number of clauses to $\hat{K} = 2$ and decrease bias to $b = \frac{1}{5}$ (recall: without contract maximally two actions in equilibrium):





- More clauses improve payoff
- More clauses can drive out communication
- Communication can replace contracting for smaller bias
- More communication actions with contract compared to CS: Contract relaxes incentive constraints in communication

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General results

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Contracts versus Communication

Maximal use of clauses

The sender optimally uses as many clauses as possible:

Proposition 1

If $C = \{(C_k, x_k)\}_{k=1}^K$ is an optimal contract in $G(\widehat{K}, b)$, then $K = \widehat{K}$.

- Intuition:
 - Replace communication interval: sender imposes her bias
 - Split existing clause: actions more precise



Maximal use of clauses

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Many clauses

If the maximal number of clauses goes to infinity, contracting drives out communication:

Proposition 2

For any sequence of $\{\mathcal{L}_{\widehat{K}}\}_{\widehat{K}=1}^{\infty}$ of gaps arising in sender-optimal equilibria $e(\widehat{K}, b)$ of contract-writing games $G(\widehat{K}, b)$, $\widehat{K} = 1, 2, \ldots$,

 $\lim_{\widehat{K}\to\infty}\operatorname{Prob}(\mathcal{L}_{\widehat{K}})=0.$



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Decreasing bias

If the bias goes to zero, communication drives out contracting:

Proposition 3

Suppose that the continuity property holds for the games $\Gamma^{0}(b_{i})$. For any sequence $\{\mathcal{L}_{i}\}_{i=1}^{\infty}$ of gaps in sender-optimal equilibria $e(b_{i})$ of games $G(\widehat{K}, b_{i})$ with $\lim_{i\to\infty} b_{i} = 0$,

 $\lim_{i\to\infty}\operatorname{Prob}(\mathcal{L}_i)=1.$



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Results for uniform-quadratic environment

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Results for uniform-quadratic environment

(Not necessarily optimal) contracts can increase the number of steps in communication:

Proposition 4

For any b, there exist a \widehat{K} and a contract C such that there is an equilibrium of the communication subgame Γ^{C} with n induced actions if and only if $n < 1 + \frac{1}{2b}$.

• Comparison to CS for $b < \frac{1}{2}$:

$$\frac{1}{2} + \sqrt{\frac{1}{4} + \frac{1}{2b}} < 1 + \frac{1}{2b}$$

• Example $b = \frac{1}{10}$: $N_{CS} = 2$ and $\hat{N} = 5$



Sufficiently many clauses – relative to the bias – result in no communication:

Proposition 5 If $\hat{K} > \frac{1}{2b}$, then any optimal contract will cover [0, 1].

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An optimal contract relaxes incentive constraints:

- Every "condition cluster" contains a critical type (equivalently, no condition cluster belongs to the interior of a communication interval)
- For meaningful communication, there is a condition cluster with a critical type that is not 0 or 1

Proposition 6

Suppose that the contract $C = \{(C_k, x_k)\}_{k=1}^{\widehat{K}}$ is optimal in the contract-writing game G, and the equilibrium e^{C} is sender-optimal in the communication subgame Γ^{C} . Then, for every condition cluster C, there is a critical type θ with $C \cap \{\theta\} \neq \emptyset$. If, in addition, the equilibrium e^{C} induces at least two communication actions, then there is a condition cluster C and a critical type $\theta \neq 0, 1$ with $C \cap \{\theta\} \neq \emptyset$.

Conclusions

No condition in interior

Intuition:



Condition has interior type

Intuition:



Structure of optimal contracts

• Equilibrium is partitional and monotonic

Corollary 7

Suppose that the contract $C = \{(C_k, x_k)\}_{k=1}^{\widehat{K}}$ is part of a sender-optimal equilibrium e^G in the contract-writing game G and induces a sender-optimal n-step equilibrium e^C in the communication subgame Γ^C . Then, the equilibrium e^G is

- 1. partitional there is a partition $\mathcal{P} = \{P_1, P_2, \dots, P_{\widehat{K}+n}\}$ of the type space [0, 1] into intervals such that each $P \in \mathcal{P}$ is either a condition of \mathcal{C} or a communication interval in $e^{\mathcal{C}}$; and,
- 2. monotonic for any two $P, P' \in \mathcal{P}, P \neq P'$, with $\inf(P') \ge \sup(P)$, the actions a(P') and a(P) taken for states in P' and P satisfy a(P') > a(P).

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Structure of optimal contracts

• Equilibrium is partitional and monotonic



Model

Examp

Equalizing communication intervals

- Contracts relax incentive constraints
- Lengths of communication intervals can be equalized

Corollary 8

Suppose $\widehat{K} = 1$, the contract C with condition $[\underline{C}, \overline{C}]$ is optimal, and C induces at least two communication actions in the sender-optimal equilibrium e^{C} of the communication subgame Γ^{C} . If θ_{i-1}, θ_{i} , and θ_{i+1} are critical types in the equilibrium e^{C} with $\theta_{i} \in [\underline{C}, \overline{C}]$, then $|\theta_{i+1} - \overline{C}| < |\underline{C} - \theta_{i-1}| + 4b$; and, if $\theta_{i} \in (\underline{C}, \overline{C})$, then $|\theta_{i+1} - \overline{C}| \leq |\underline{C} - \theta_{i-1}|$.



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Finite unions of disjoint closed intervals as conditions

• It is never optimal to split the condition into finitely many disjoint intervals.

Proposition 9

Suppose that we allow contracts with conditions C that are finite unions of disjoint closed intervals. Then, for $b > \frac{1}{4}$ and $\hat{K} = 1$, any optimal contract is nonempty and the condition in that contract is a single interval.





Example: nonconstant bias

- Assume $b(\theta) = \frac{1}{3} + \frac{1}{30}\theta$
- Optimal contract covers states with relatively higher bias





Example: nonuniform distribution

- Assume $f(\theta) = \frac{9}{10} + \frac{2}{10}\theta$
- Optimal contract covers more likely states



Example: transfers

- Sender: $U^{S}(y, \theta, b, w) = -(\theta + b y)^{2} w$
- Receiver: $U^R(y, \theta, w) = -\alpha(\theta y)^2 + (1 \alpha)w$
- Sender maximizes: $\mathbb{E}U^{S}(y, \theta, b, w)$ s.t. $\mathbb{E}U^{R}(y, \theta, w) = \overline{u}^{R}$
- Optimal contract covers fewer states





- Some motivation for assuming intervals
- Some robustness with respect to: bias, distribution, transfers
- Contract covers states with higher conflict
- Contract covers states that are more likely
- Transfers reduce the set of states in the contract

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Concluding remarks

- Model of interaction between contracts and communication
- Tradeoff: ex ante commitment versus ex post discretion
- At the extremes:
 - Small disagreement: communication dominates
 - Many clauses: contracting dominates
- Insight: two benefits from contracts
 - direct: shift control to principal
 - indirect: relaxation of incentive constraints
 - \rightarrow potential for more actions induced by communication
 - \rightarrow potential for more equalized communication intervals
- Equilibria are partitional and monotonic
- Optimal contracts
 - cover states that have more conflict
 - cover states that are more likely
 - with transfers cover smaller sets of states

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Thank you!

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Nothing unexpected happens for $b \rightarrow 0$:

Continuity Property. For any sequence of biases $\{b_i\}_{i=1}^{\infty}$ with $b_i \to 0$ and any sequence $\{e(b_i)\}_{i=1}^{\infty}$ of sender-optimal equilibria in the games $\{\Gamma^0(b_i)\}_{i=1}^{\infty}$, the sender's payoffs in those equilibria converge to $\int_{[0,1]} U^S(y^S(\theta), \theta, 0) dF(\theta)$.

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